



Financial Statements

The Canadian Canoe Museum

December 31, 2022

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Independent Auditor's Report

Grant Thornton LLP
362 Queen Street
Peterborough, ON
K9H 3J6

T +1 705 743 5020
F +1 705 743 5081
www.GrantThornton.ca

To the Members of
The Canadian Canoe Museum

Opinion

We have audited the financial statements of The Canadian Canoe Museum (the "Museum"), which comprise the statement of financial position as at December 31, 2022, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Museum as at December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Museum in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Museum's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Museum or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Museum's financial reporting process.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Museum's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Museum's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Museum to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Peterborough, Canada
April 19, 2023

The logo for Grant Thornton LLP, featuring the company name in a stylized, cursive script font.

Chartered Professional Accountants
Licensed Public Accountants

The Canadian Canoe Museum

Statement of Financial Position

December 31	Operating Fund	Capital Asset Fund	New Museum Fund	Total 2022	Total 2021
Assets					
Current					
Cash	\$ 709,211	\$ -	\$ 5,045,130	\$ 5,754,341	\$ 5,607,421
Interfund loans (Note 4)	552,375	-	(552,375)	-	-
Investments (Note 5)	-	-	4,500,000	4,500,000	1,249,167
Accounts receivable	7,031	-	595,197	602,228	257,803
Grants receivable	-	-	2,634,976	2,634,976	1,841,311
Inventory	55,010	-	-	55,010	60,490
Prepaid expenses	7,100	-	313,287	320,387	72,733
	<u>1,330,727</u>	<u>-</u>	<u>12,536,215</u>	<u>13,866,942</u>	<u>9,088,925</u>
Capital assets (Note 6)	-	1,941,486	-	1,941,486	2,062,814
Capital assets - new museum development costs (Note 6)	-	16,365,461	-	16,365,461	3,026,088
Artifacts	-	1,329,301	-	1,329,301	1,329,301
	<u>\$ 1,330,727</u>	<u>\$ 19,636,248</u>	<u>\$ 12,536,215</u>	<u>\$ 33,503,190</u>	<u>\$ 15,507,128</u>
Liabilities					
Current					
Accounts payable and accrued liabilities	\$ 39,782	\$ -	\$ 3,655,030	\$ 3,694,812	\$ 1,417,669
Deferred revenue (Note 7)	520,396	-	-	520,396	93,760
Loan payable (Note 8)	40,000	-	-	40,000	40,000
	<u>600,178</u>	<u>-</u>	<u>3,655,030</u>	<u>4,255,208</u>	<u>1,551,429</u>
Fund balances					
Unrestricted	730,549	-	-	730,549	1,000,754
Internally restricted - invested in capital assets	-	19,636,248	-	19,636,248	6,437,384
Internally restricted - other	-	-	610,229	610,229	591,806
Externally restricted	-	-	8,270,956	8,270,956	5,925,755
	<u>730,549</u>	<u>19,636,248</u>	<u>8,881,185</u>	<u>29,247,982</u>	<u>13,955,699</u>
	<u>\$ 1,330,727</u>	<u>\$ 19,636,248</u>	<u>\$ 12,536,215</u>	<u>\$ 33,503,190</u>	<u>\$ 15,507,128</u>

Commitments and contingencies (Note 11)

The Canadian Canoe Museum Statement of Changes in Fund Balances

Year ended December 31	Operating Fund	Internally Restricted - Invested in Capital Assets	Internally Restricted - Other	Externally Restricted	Total 2022	Total 2021
Balance, beginning of year	\$ 1,000,754	\$ 6,437,384	\$ 591,806	\$ 5,925,755	\$ 13,955,699	\$ 6,387,394
Excess (deficiency) of revenues over expenditures	(248,690)	(91,120)	-	15,632,093	15,292,283	7,568,305
Interfund transfers (Note 4)	<u>(21,515)</u>	<u>13,289,984</u>	<u>18,423</u>	<u>(13,286,892)</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 730,549</u>	<u>\$ 19,636,248</u>	<u>\$ 610,229</u>	<u>\$ 8,270,956</u>	<u>\$ 29,247,982</u>	<u>\$ 13,955,699</u>

See accompanying notes to the financial statements.

The Canadian Canoe Museum

Statement of Operations

Year ended December 31	Operating Fund	Capital Asset Fund	New Museum Fund	Total 2022	Total 2021
Revenues					
Grants	\$ 183,166	\$ -	\$ 11,776,398	\$ 11,959,564	\$ 3,852,271
Donations and fundraising	114,680	33,300	4,340,454	4,488,434	5,412,484
Retail sales	102,194	-	-	102,194	103,756
Admissions	62,656	-	-	62,656	28,832
Interest income	22,185	-	-	22,185	7,225
Membership	17,416	-	-	17,416	26,659
Courses	4,564	-	-	4,564	13,400
Rentals and events	4,177	-	-	4,177	3,230
	<u>511,038</u>	<u>33,300</u>	<u>16,116,852</u>	<u>16,661,190</u>	<u>9,447,857</u>
Expenditures					
Wages and contract staff (Note 10)	606,474	-	-	606,474	696,135
Operating and administration (Note 10)	99,028	-	151,034	250,062	328,399
Facilities	201,760	-	-	201,760	176,970
Exhibition development (Note 10)	-	-	189,963	189,963	-
Transitional costs (Note 10)	-	-	112,667	112,667	-
Retail cost of sales	57,735	-	-	57,735	59,381
Fundraising	987	-	31,095	32,082	15,976
Pre-construction costs	-	-	-	-	1,485,660
Amortization	-	85,869	-	85,869	96,452
	<u>965,984</u>	<u>85,869</u>	<u>484,759</u>	<u>1,536,612</u>	<u>2,858,973</u>
Excess (deficiency) of revenues over expenditures before the undernoted	(454,946)	(52,569)	15,632,093	15,124,578	6,588,884
Other income (expenses)					
Government assistance - COVID-19 (Note 9)	206,256	-	-	206,256	568,613
Recovery of pre-construction costs	-	-	-	-	410,808
Write-off of capital assets no longer in use (Note 6)	-	(38,551)	-	(38,551)	-
Excess (deficiency) of revenues over expenditures	<u>\$ (248,690)</u>	<u>\$ (91,120)</u>	<u>\$ 15,632,093</u>	<u>\$ 15,292,283</u>	<u>\$ 7,568,305</u>

See accompanying notes to the financial statements.

The Canadian Canoe Museum

Statement of Cash Flows

Year ended December 31	Operating Fund	Capital Asset Fund	New Museum Fund	Total 2022	Total 2021
Increase (decrease) in cash					
Operating					
Excess (deficiency) of revenues over expenditures	\$ (248,690)	\$ (91,120)	\$ 15,632,093	\$ 15,292,283	\$ 7,568,305
Item not affecting cash					
Amortization	-	85,869	-	85,869	96,452
Gifts-in-kind	-	(33,300)	-	(33,300)	(23,100)
Recovery of pre-construction costs	-	-	-	-	(410,808)
Pre-construction costs	-	-	-	-	142,599
Interfund transfers	(18,423)	-	18,423	-	-
Write-off of capital assets	-	38,551	-	38,551	-
	(267,113)	-	15,650,516	15,383,403	7,373,448
Change in non-cash working capital items					
Accounts receivable	17,001	-	(361,417)	(344,416)	(158,426)
Grants receivable	15,000	-	(808,665)	(793,665)	(1,841,311)
Inventory	5,480	-	-	5,480	(5,434)
Prepaid expenses	3,703	-	(270,538)	(266,835)	(42,367)
Accounts payable and accrued liabilities	(15,313)	-	2,292,447	2,277,134	1,088,417
Deferred revenue	426,636	-	-	426,636	69,501
Loan payable	-	-	-	-	10,000
	185,394	-	16,502,343	16,687,737	6,493,828
Investing					
Purchase of capital assets	(3,092)	-	(13,286,892)	(13,289,984)	(2,875,410)
Purchase of investments	-	-	(4,500,000)	(4,500,000)	-
Redemption of investments	286,657	-	962,510	1,249,167	1,183,624
	283,565	-	(16,824,382)	(16,540,817)	(1,691,786)
Financing					
Interfund loan issuance (repayment)	(537,719)	-	537,719	-	-
Increase (decrease) in cash	(68,760)	-	215,680	146,920	4,802,042
Cash, beginning of year	777,971	-	4,829,450	5,607,421	805,379
Cash, end of year	\$ 709,211	\$ -	\$ 5,045,130	\$ 5,754,341	\$ 5,607,421

See accompanying notes to the financial statements.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

1. Nature of entity

The Canadian Canoe Museum (the "Museum") is a registered charity serving the people of Canada and visitors from around the world. Its mission is to explore the canoe in its historical and cultural contexts.

The Museum was incorporated without share capital on February 22, 1991 and as such is prohibited from distributing any of its funds to, or for personal benefit of, its members. The Museum is registered as a charitable organization under the Federal and Ontario Income Tax Act (Canada) and, as such, is exempt from income taxes and is able to issue donation receipts for income tax purposes.

2. Summary of significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are detailed as follows:

Fund accounting

The operating fund accounts for the Museum's ongoing operating and administrative activities. This fund reports unrestricted resources and restricted operating grants.

The new museum fund reports the assets, liabilities, revenues and expenditures related to the new museum development project, other than capital assets, which are recorded in the capital asset fund.

The capital asset fund reports the assets, liabilities, revenues and expenditures related to the Museum's capital assets.

Cash

Cash consists of bank balances, petty cash and term deposits with a maturity period of three months or less from the date of acquisition.

Investments

Investments which mature within twelve months of the fiscal year end are classified as short-term. The remainder of the investments are classified as long term.

Inventory

Inventory is valued at the lower of cost and net realizable value. Cost is determined using the first-in, first-out method.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

2. Summary of significant accounting policies (continued)

Capital assets

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. The Museum provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Buildings	10-40 years
Museum exhibits	10 years
Equipment and exhibit studio	10 years
Computer equipment	5 years
Vehicles	5 years

Capital assets are reviewed for impairment whenever events or changes in the circumstances indicate that the carrying value may not be recoverable. If the total of the estimated undiscounted future cash flows is less than the carrying value of the asset, an impairment loss is recognized for the excess of the carrying value over the fair value of the asset during the year the impairment occurs.

Artifacts

The Museum currently holds more than 600 canoes, kayaks and paddled watercraft. Items purchased for the collection are recorded at cost, while contributed items are recorded at fair value. Due to the nature of the artifacts, and the Museum's obligation to preserve these assets in perpetuity, they are not subject to amortization.

The Museum received \$Nil (2021 - \$21,100) in contributed artifacts during the year.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

2. Summary of significant accounting policies (continued)

Revenue and expenditure recognition

Revenues and expenditures are recorded on an accrual basis.

The Museum follows the restricted fund method of accounting for contributions. Restricted donations and grants are recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured, when there is a separate related restricted fund. If there is not a separate related restricted fund, amounts are deferred and recognized as revenue in the operating fund in the year in which related expenditures are incurred. Unrestricted donations are recognized as revenue in the operating fund when received. Other operating revenues are recognized when received or receivable if the product has been provided or the service has been rendered, the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest income is recognized as revenue of the appropriate fund, based on any donor restrictions, in the year in which it is earned.

Pledges are not recognized as revenue.

Contributed materials and services

Contributions of materials are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials are used in the normal course of operations, and would otherwise have been purchased. During the year, the Museum received \$33,300 (2021 - \$Nil) in contributed materials which have been recorded as capital assets, and \$Nil (2021 - \$21,100) in contributed artifacts.

Some members and supporters of the Museum have donated significant amounts of time in furthering the Museum's programs and objectives. Because of the difficulty in determining their fair value, these contributed services are not recognized in the financial statements.

Use of estimates

Management reviews the carrying value of items in the financial statements at each reporting date to assess the need for revisions or any possibility of impairment. Management determines estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. Estimates are reviewed periodically and adjustments are made to revenues and expenditures, as appropriate, in the year they become known. The most significant items that involve the use of estimates are inventory valuation and the useful life of capital assets.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

2. Summary of significant accounting policies (continued)

Government assistance

Government assistance received is recorded as other income in the statement of operations when related expenditures are incurred.

Financial instruments

The Museum considers any contract creating a financial asset, liability or equity instrument as a financial instrument, except in certain limited circumstances. The Museum accounts for the following as financial instruments:

- cash
- investments
- accounts receivable
- grants receivable
- accounts payable
- loan payable

A financial asset or liability is recognized when the Museum becomes a party to contractual provision of the instrument.

The Museum initially measures its financial assets and financial liabilities at fair value. The Museum subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets and financial liabilities in related party transactions are initially measured at cost, with the exception of certain instruments which are initially measured at fair value. The Museum does not have any financial assets or financial liabilities in related party transactions which are initially measured at fair value.

Gains or losses arising on initial measurement differences are generally recognized in net income when the transaction is in the normal course of operations, and in equity when the transaction is not in the normal course of operations, subject to certain exceptions.

The Museum removes financial liabilities, or a portion of, when the obligation is discharged, cancelled or expires.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in net income.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

3. Financial instruments risks

The Museum is exposed to various risks associated with its financial instruments as described below. Unless otherwise noted, there has been no change in risk exposure from the prior year.

(a) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Museum is exposed to credit risk on the accounts receivable from its customers. The maximum exposure to credit risk is the carrying value of accounts receivable. The allowance for doubtful accounts is \$Nil (2021 - \$Nil).

(b) Liquidity risk

Liquidity risk is the risk that the Museum will not be able to meet its obligations associated with financial liabilities. Cash flow from operations provides a substantial portion of the Museum's cash requirements. Additional cash requirements are met with the use of investments.

(c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market interest rates. The Museum is subject to interest rate risk on its investment with a floating interest rate. Changes in interest rates may cause fluctuations in the value of investments and future cash flows.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

4. Interfund loans and transfers

Interfund loans are non-interest bearing with no set terms of repayment.

Interfund transfers during the year were as follows:

	<u>Operating</u>	<u>Capital</u>	<u>Internally Restricted</u>	<u>Externally Restricted</u>
Capital asset purchases	\$ (3,092)	\$ 13,289,984	\$ -	\$ (13,286,892)
Internal allocations - interest income	<u>(18,423)</u>	<u>-</u>	<u>18,423</u>	<u>-</u>
	<u>\$ (21,515)</u>	<u>\$ 13,289,984</u>	<u>\$ 18,423</u>	<u>\$ (13,286,892)</u>

5. Investments

Investments consist of two guaranteed investment certificates, maturing on January 19, 2023 and October 21, 2023. The interest rate on the investment maturing in January 2023 is 3.85% per annum, and the interest rate on the investment maturing in October 2023 is prime minus 2.00% per annum. Prior year investments consisted of investment savings mutual funds.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

6. Capital assets

	2022	2022	2021	2021
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 898,567	\$ -	\$ 898,567	\$ -
Buildings	2,722,954	1,721,333	2,722,954	1,657,616
Equipment	65,955	35,750	316,488	255,012
Museum exhibits	10,300	5,665	2,214,572	2,198,349
Vehicles	45,668	45,518	45,668	45,020
Computer equipment	96,656	90,348	94,913	85,754
Exhibit Studio	-	-	33,336	21,933
	<u>3,840,100</u>	<u>1,898,614</u>	<u>6,326,498</u>	<u>4,263,684</u>
Net book value	<u>\$ 1,941,486</u>		<u>\$ 2,062,814</u>	

New museum development costs consists of construction in progress and other assets purchased for future use at the new museum location. No amortization has been recorded on these assets as they are not yet in use.

Assets at the existing museum location which have no current or future use were written-off during the year. These assets had a net book value of \$38,551 which has been recognized as an expense on the statement of operations.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

7. Deferred revenue

Deferred revenue includes amounts for memberships, other services to be provided in a future period and unspent donations and grants to be used for certain aspects of the Museum's operations. The continuity of this funding is summarized as follows:

	<u>Program Fund</u>	<u>Ontario Trillium Foundation</u>	<u>Memberships and other</u>	<u>Total 2022</u>	<u>Total 2021</u>
Balance - beginning of year	\$ -	\$ 71,256	\$ 22,504	\$ 93,760	\$ 24,259
Contributions and funds received	500,000	110,349	23,856	634,205	166,748
Funding spent and revenue recognized	-	(181,605)	(25,964)	(207,569)	(97,247)
Balance - end of year	<u>\$ 500,000</u>	<u>\$ -</u>	<u>\$ 20,396</u>	<u>\$ 520,396</u>	<u>\$ 93,760</u>

8. Loan payable

The loan payable balance consists of the Canada Emergency Business Account (CEBA) loan from the Government of Canada which was available to assist with covering operating costs during the COVID-19 pandemic. The loan is interest-free until December 31, 2023, and principal payments are not required until that time. The total loan was \$60,000 with \$20,000 to be forgiven if the loan is repaid by December 31, 2023. As the loan is intended to be repaid by this date, the forgivable portion was recognized in revenue in prior years when the funds were received as other income under government assistance. The remaining \$40,000 is recognized as a liability until paid.

After December 31, 2023, if the loan is outstanding, an annual interest rate of 5% will be applied to the outstanding balance. The loan is due in full on December 31, 2025.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

9. Government assistance - COVID-19

The Museum received the following COVID-19 pandemic funding from government sources and programs, both to support adaptation to changing circumstances, and to allow museum operations to continue and advance in new directions. These funding items have been recorded as other income in the statement of operations.

	<u>2022</u>	<u>2021</u>
Ontario Trillium Foundation - Community Building Fund	\$ 196,256	\$ 53,744
Ontario Small Business Support	10,000	40,000
Canada Emergency Wage Subsidy and Temporary Wage Subsidy	-	210,389
Ontario Trillium Foundation - Resilient Communities Fund	-	150,000
MAP - COVID-19 Emergency Support Fund for Heritage Organizations	-	100,000
Forgivable portion of CEBA loan and extension (Note 8)	-	10,000
Greater Peterborough Business Development Centre	-	3,480
Ontario Main Street Relief Grant	-	1,000
	<u>\$ 206,256</u>	<u>\$ 568,613</u>

10. Allocated expenses

The Museum employs individuals that perform work that is directly attributable for both general operations and the development of the new museum. Wages and benefits for these individuals are allocated to the operating fund and the new museum fund based on a direct proportion of the time spent on the aforementioned activities. The wages and benefits allocated to the new museum fund during the year were \$243,780 (2021 - \$75,805), allocated as \$57,557 to operating and administration, \$108,062 to exhibition development, and \$78,161 to transitional costs. These costs have been allocated to the expenditure line related to the type of work performed rather than to the wages and contract staff, which is consistent with the prior year. The prior year amount of \$75,805 was allocated to pre-construction costs.

The Canadian Canoe Museum

Notes to the Financial Statements

December 31, 2022

11. Commitments and contingencies

- (a) The Museum has entered into a contract for the construction of the new museum at an amount of \$27.3 million (2021 - \$27.2 million). The change from the prior period represents amendments to the original contract. The outstanding commitment as at December 31, 2022 is \$12.4 million (2021 - \$24.7 million).
- (b) Due to the activities of the former owner of the Museum's property, located at 910 Monaghan Road, a portion of the property is considered contaminated by the Ministry of the Environment and Climate Change. The Ministry has determined that the remediation efforts that are currently being undertaken are sufficient. The value of the property may be impaired; as the amount of the impairment cannot be reasonably estimated and, therefore, no accrual has been made in these statements.
- (c) The Museum has signed two unsecured promissory notes in relation to loans from individual lenders for a total value of \$7 million. The loans can be drawn on in increments of \$500,000 and the loans bear interest of 2.5% per annum. Both loan agreements mature on December 31, 2023 and any outstanding balances on the loans are due in full at that time. No draws have been made on these loans as at December 31, 2022.

12. Subsequent event

On January 13, 2023, the Museum entered into a contract for equipment to be installed on the site of the new museum in the amount of \$575,153.
